



#### The Forks Market:

- The culinary prowess of **Chef Peter Grant** is showcased in a live cooking show broadcast weekly on CJOB from the Jake Klassen's Market Kitchen in The Forks Market. The show has regularly attracted a large gallery, and in response to popular demand for past recipes, an **Anniversary Recipe Collection** has been produced to be sold in support of Winnipeg Harvest.
- A variety of **workshops and seminars** were offered to Market tenants this past year to assist them in their efforts to further improve sales performance. Programs offered included: visual merchandising, customer service seminars and consultations with a certified public health inspector.
- The Forks Market continued its efforts in **environmental responsibility** through the installation of a cardboard bailer. This also reduced expense to tenants and lowered operating costs.

#### Program and Events:

- The Forks is blessed with the enthusiasm of the multitude of community groups who seek to celebrate Winnipeg's achievements at the site: **more than 100 festivals** and gatherings make up the annual calendar of events at The Forks.
- Celebration of the **Winnipeg Symphony Orchestra's 50th Anniversary** concluded with an extraordinary live performance at The Forks - a fitting close to the site's 1997 summer festival season. The wondrous musical presentation held the thousands in attendance enthralled throughout the evening. The grand finale included Tchaikovsky's 1812 Overture, complete with cannon fire, the ringing bells of the St. Boniface Basilica and of course, fireworks! Truly a night to remember!



• **Oodena - Celebration Circle** hosted Pow Wows, musical presentations and a run of Shakespearean theatre for two weeks this summer. It's award winning design proved to be a good venue for several major festivals as well, most notably the World Next Door held in September this year.

• The **Manitoba Children's Museum** opened a new 2,800 square foot "Infrastructure Gallery" - the first of its kind in North America. The interactive display allows children to explore through a variety of activities: learning how heavy equipment works, experimenting with water and waste flow, and becoming architects of their community.

• **"This Week in Winnipeg"**, an hour-long show produced by Shaw Cable, was broadcast live from The Forks each Thursday evening at 7 p.m. and rebroadcast three more times each week.

The show's format included an opening segment featuring upcoming activities at The Forks, followed by presentations on other events and items of interest to city residents.



• In August of '98, **CBC Newsworld** broadcast live in a four hour national program from The Forks, featuring hundreds of Folklorama performers, the BIZ Patrol, the City of Winnipeg Mounted Patrol, and other highlights of Winnipeg.

• The feature article in the May/June 1998 issue of **Canadian Geographic** offered a perspective on some of the best and worst features of five cities across the nation. The Oodena - Celebration Circle at The Forks shone as one of the stars in this beauty and beast review.

#### Visitor Services:

• Visitor services programs converted to a volunteer model in 1998 with eight new volunteer **Ambassadors**. The Ambassadors were the "front line" of several cooperative programs with Tourism Winnipeg, Travel Manitoba, Folklorama, Parks Canada and the Splash Dash Water Bus Service.

Visitor activity continued to increase throughout the summer with the Ambassadors greeting as many as 20 bus tours each day. Well over a million people browsed through The Forks Market in July and August.

• In conjunction with Tourism Winnipeg and Travel Manitoba, a number of **familiarization tours** were hosted at The Forks.



#### Heritage:

• The **Forks Heritage Advisory Committee** continued work on the preparation and installation of interpretive materials at The Forks. Plaques were installed on The Market Plaza and at Oodena - Celebration Circle, along with a line of tiles noting the height of the 1997 flood waters in The Forks Historic Port.

#### FUTURE DEVELOPMENTS

• All of Winnipeg looks forward to the **1999 Pan Am Games**. The Forks will become the "spiritual heart" of the Games when it hosts daily day-time and evening entertainment, cultural displays, fireworks and other performances throughout the two weeks of athletic competitions. Landscaping improvements to **Festival Park** and the construction of a permanent stage facility, funded through the infrastructure program, are part of the preparations for the festivities.

• With the **Baseball Stadium** well underway at the north end of the area, the Partnership looks forward to a variety of future cooperative planning and program delivery opportunities.

• Planning future development of the **South Point** continues with an intent to provide visitors with an understanding of Aboriginal peoples, their cultures, traditions and heritage values. Concepts developed to date have the support of the Manitoba Métis Federation, Assembly of Manitoba Chiefs and the Aboriginal Council of Winnipeg.



• A Call For Proposals in 1997 brought forward several ideas for **future development** of The Forks including: a butterfly house, a marina restaurant/ brew pub, and an

EcoVillage. New uses are also sought for the historic passenger cars on display near The Forks Market. An arena, an aquarium and a multiplex cinema are among the entertainment projects proposed for The Forks in a downtown entertainment study undertaken through the City's CentrePlan. There is a great deal of interest being shown in The Forks, and the Partnership is working towards the signing of Letters of Intent with any appropriate proponents.

### SUMMARY OF FINANCIAL INFORMATION

As at March 31, 1998 (in 000's)

ASSETS	1998	1997
Current	\$12,922	\$13,005
Long Term Receivables	2,231	2,883
Fixed	22,109	22,975
Properties & Infrastructure Enhancements	91,681	92,389
Deferred and Other	115	449
	<b>\$129,058</b>	<b>\$131,701</b>

LIABILITIES	1998	1997
Current	\$8,599	\$8,977
Long Term	25,945	26,681

EQUITY	1998	1997
Net Equity	94,514	96,043
	<b>\$129,058</b>	<b>\$131,701</b>

### STATEMENT OF OPERATIONS

REVENUE	1998	1997
Rental	\$3,734	\$3,663
Parking	2,607	2,606
Theatre	1,283	1,242
The Forks Market	1,337	1,363
Lease & Miscellaneous	1,337	1,249
	<b>10,298</b>	<b>10,123</b>

EXPENSES	1998	1997
General & Administration	1,041	1,007
Rental	2,286	2,094
Theatre	1,414	1,242
The Forks Market	1,438	1,279
Parking	1,138	1,174
Interest	1,153	1,094
Public Amenities	503	591
Program	258	173
Planning & Development	190	117
	<b>9,421</b>	<b>8,771</b>
<b>Operating Income</b>	<b>877</b>	<b>1,352</b>

OTHER	1998	1997
Interest Income and Recoveries	641	2,305
Equivalency Revenue	190	942
Depreciation and Amortization	(4,070)	(4,219)
	<b>(3,239)</b>	<b>(972)</b>
<b>Net Income (Loss)</b>	<b>(\$2,362)</b>	<b>\$380</b>



T H E F O R K S

N O R T H P O R T A G E

P A R T N E R S H I P

A N N U A L R E P O R T

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Canada Manitoba Winnipeg



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	<b>\$129,058</b>	<b>\$131,700</b>
<b>LIABILITIES</b>		
Current	\$8,599	\$8,900
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<b>EQUITY</b>		
Net Equity	94,514	96,000
	<b>\$129,058</b>	<b>\$131,700</b>

### STATEMENT OF OPERATIONS

	1998	1997
<b>REVENUE</b>		
Rental	\$3,734	\$3,600
Parking	2,607	2,600
Theatre	1,283	1,200
The Forks Market	1,337	1,300
Lease & Miscellaneous	1,337	1,200
	<b>10,298</b>	<b>10,100</b>
<b>EXPENSES</b>		
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Theatre	1,414	1,200
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Parking	1,138	1,100
Interest	1,153	1,000
Public Amenities	503	500
Program	258	100
Planning & Development	190	100
	<b>9,421</b>	<b>8,700</b>
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THE FORKS NORTH PORTAGE PARTNERSHIP IS AN URBAN DEVELOPMENT CORPORATION OWNED BY THE THREE LEVELS OF GOVERNMENT ON BEHALF OF THE CITIZENS OF WINNIPEG, MANITOBA AND CANADA. THE CORPORATION IS RESPONSIBLE FOR THE CONTINUING RENEWAL AND STEWARDSHIP OF TWO SITES: NORTH PORTAGE NEIGHBOURHOOD AND THE FORKS. THESE TWO POPULAR PUBLIC GATHERING PLACES HAVE DISTINCT CHARACTERS AND ARE BEING DEVELOPED ALONG A MIXED USE APPROACH. PRIVATE PUBLIC PARTNERSHIPS AND THE CONTINUING COMMITMENT OF THE THREE SHAREHOLDERS MAKE THE MANY ACHIEVEMENTS OF THE YEARS POSSIBLE.

#### PARTNERSHIPS

• THE PARTNERSHIPS FORGED WITH BUSINESS AND COMMUNITY ORGANIZATIONS ARE CRITICAL TO THE CONTINUING VITALITY OF THE SITES. CURRENTLY THE PARTNERSHIP PARTICIPATES WITH MANY AGENCIES IN COLLABORATIVE PLANNING AND DELIVERY EFFORTS. A KEEN PARTICIPANT IN CENTREPLAN, THE PARTNERSHIP IS ACTIVE WITH THE PORTAGE AVENUE WORKING GROUP, ESTABLISHED TO REVITALIZE THE FAMED AVENUE THROUGH A VARIETY OF PHYSICAL AND ECONOMIC INITIATIVES, AND THE RESIDENTIAL HOUSING GROUP, AIMED AT ENLIVENING THE DOWNTOWN THROUGH RESIDENTIAL DEVELOPMENT.

• THE PARTNERSHIP COOPERATES WITH THE DOWNTOWN WINNIPEG BIZ, RUES PRINCIPALES AND THE EXCHANGE DISTRICT IN PLANNING AND DELIVERY OF A VARIETY OF DEVELOPMENTS THAT LINK THOSE AREAS AND PROGRAMS SUCH AS THE MOUNTED PATROL, LE TRAMWAY, THE DOWNTOWN FLYER, CONCERTS, EVENTS AND OTHER ACTIVITIES. THE COALITION ACCÈS RIVIÈRE - RIVER ACCESS COALITION (CARRAC) SEEKS TO PROMOTE THE USE OF THE RIVERS THROUGHOUT ADJACENT DISTRICTS AND JOINTLY PLAN PUBLIC ACCESS AND FUTURE USE OF THE RIVERS AROUND THE FORKS.

• THE PARTNERSHIP ALSO PLAYS A LEAD ROLE IN ANNUAL CANADA DAY CELEBRATIONS IN WINNIPEG THAT LINK NEIGHBOURHOODS ALONG THE RIVERS AND THROUGH THE DOWNTOWN FROM OSBORNE VILLAGE TO ST. BONIFACE. THESE UNITED EFFORTS HAVE CREATED ONE OF THE BEST PUBLIC CELEBRATIONS IN THE NATION.

#### NORTH PORTAGE NEIGHBOURHOOD

• In June 1998, the **Place Promenade** complex was returned to the private sector as a fully leased, financially viable asset.

• **Fred Douglas Lodge** is pursuing the possibility of establishing 28 supportive housing units in the top 4 floors of the **YM-YWCA** on Vaughan Street. Called **Fred Douglas Heritage House**, the facility will allow seniors to live downtown by providing additional services that bridge the gap between seniors' housing and personal care homes. In addition to support from the Partnership and CentrePlan, infrastructure funding has been received.



• Through the support of the City and the Province, the historic **Free Press Building** will become home to Manitoba Health and an Air Canada Call Centre. Refurbishment of the building will include pedestrian links to **The Promenade** creating another vibrant addition to the mixed use development.

• An option agreement was signed with the owners of **Portage Place** for future development of the two pads at that site.

• The **Public Press Building** at 290 Vaughan Street, a Class 3 heritage building owned by the Partnership, is over 80% leased and well on its way to being fully restored with new energy efficient windows that respect the building's original character.



• A **McNally Robinson** book store now graces the North Portage Neighbourhood, adding a charming café to **The Promenade** and a dynamic retail presence to **Portage Place**.

• With subscriptions on the increase, **Prairie Theatre Exchange** enjoyed a successful 25th season of live theatre for all ages. In addition to the main stage, PTE operates a year-round theatre school and community resource centre for arts education.

• Elephants, Mount Everest, and the Amazon were just some of the world's wonders that filled the big - very big - screen at the **IMAX Theatre** this past year.



• The **Portage Place Parkade** is now in its 12th year of successful operation. A two year program of maintenance upgrades is underway. New state-of-the-art parking control equipment and two express exit lanes are being added.

#### THE FORKS

##### Developments:

• The **Pavilion** on The Market Plaza was converted to the **Muddy Smokehouse Waters Barbeque and Blues** restaurant, opened in February 1998.

• The **Forks Market Atrium** was renovated to provide skaters with access from the skating circle on The Market Plaza to the warmth and hospitality of The Forks Market.

• Working with the City of Winnipeg, **Pioneer Boulevard** from Arrival Square to Water and Pioneer Avenues was enhanced by widening to four lanes, installing trees, accent paving, ornamental lighting and other landscaping features, and installing traffic control systems at the Pioneer/Water intersection.

• With funding from CentrePlan and the assistance of the Partnership, **Growing Prospects** established Winnipeg's first hydroponic, urban greenhouse using confiscated growing equipment. In addition to providing vocational skills, the program supports youth employment programs with the profits from the sale of the herbs to the local restaurant and retail market.

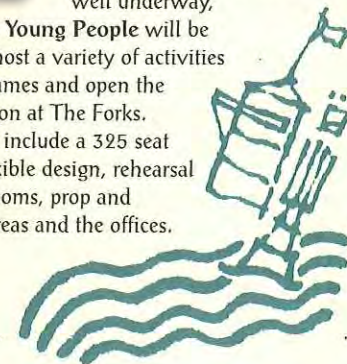
• **Manitoba Television Network (MTN)** continues renovation of the steam plant building for their Winnipeg studios complete with newsroom, editing suites, production control room and supporting offices.

• The City of Winnipeg continues work on **The Forks Underpass**, opened this October. The new underpass provides pedestrians, bicycles and vehicles with improved access to The Forks. Landscaping and architectural features will be installed over the next two years.

• With capital campaigns well underway,

**Manitoba Theatre for Young People** will be constructed in time to host a variety of activities during the Pan Am Games and open the 1999 performance season at The Forks.

The new centre will include a 325 seat main theatre of flexible design, rehearsal facilities, classrooms, prop and wardrobe areas and the offices.



##### Features:

• Standing seven feet in height and weighing close to a ton, the **Healing Rock** rests on three points, representing the balance of spirit, mind and body. This Rock has hundreds of visions within it many of which have been interpreted by the artist, Natalie Rostad. This impressive monument honours the healing of the Aboriginal people and is intended to be a celebration of strength, beauty and wisdom.

• The **Western Canada Pictorial Index** presents a display of historical photographs in a unique new gallery dedicated to the late Eric Wells, a distinguished Winnipeg journalist and historian. The photographic exhibits that make up the **Eric Wells Foundation Gallery** are on display in a variety of locations throughout The Forks Market, including a handsome display case in The Market Atrium.

• While water levels were closer to normal in 1998, heavy rainfalls in the south and west created some high water for a period in July. **Splash Dash Water Bus** operations continued throughout the summer, using temporary docking systems during that time.



• Through the financial assistance of the Partnership and the Downtown Winnipeg Business Improvement Zone (BIZ), The Winnipeg Police Department reintroduced the **Mounted Patrol**. Always popular with the public, the Patrol made almost daily visits to The Forks and other riverside areas in the downtown throughout the summer.

• An outdoor farmer's market was introduced in July 1998. The **Sunday Farmer's Market**, located in The Market Vehicle Court from July through September, featured fresh local produce, home made jams, jellies and preserves and hand made crafts.



• **Le Tramway**, a 25 seat trolley pulled by two magnificent Belgian horses, offered groups and individuals guided tours of historic St. Boniface and The Forks. This service, established in partnership with Rues Principales in St. Boniface, will continue into the fall and be a regular feature in summers to come.

• The **Historic Rail Bridge** was opened to public foot and cycling traffic in September, 1997. Since then the bridge has proven to be a vital link to South Point, St. Boniface and Norwood and a critical section of the north/south cycling pathway system being established along the city's rivers.



The Forks North Portage Partnership  
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Canada Manitoba Winnipeg





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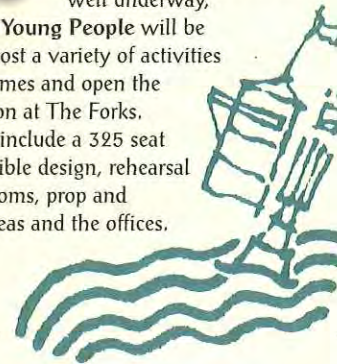
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